

A. Financial Services Department Staff Review

Recommendation: This item is presented for information, discussion, and direction only.

Staffing and Budget Analysis Financial Services Department

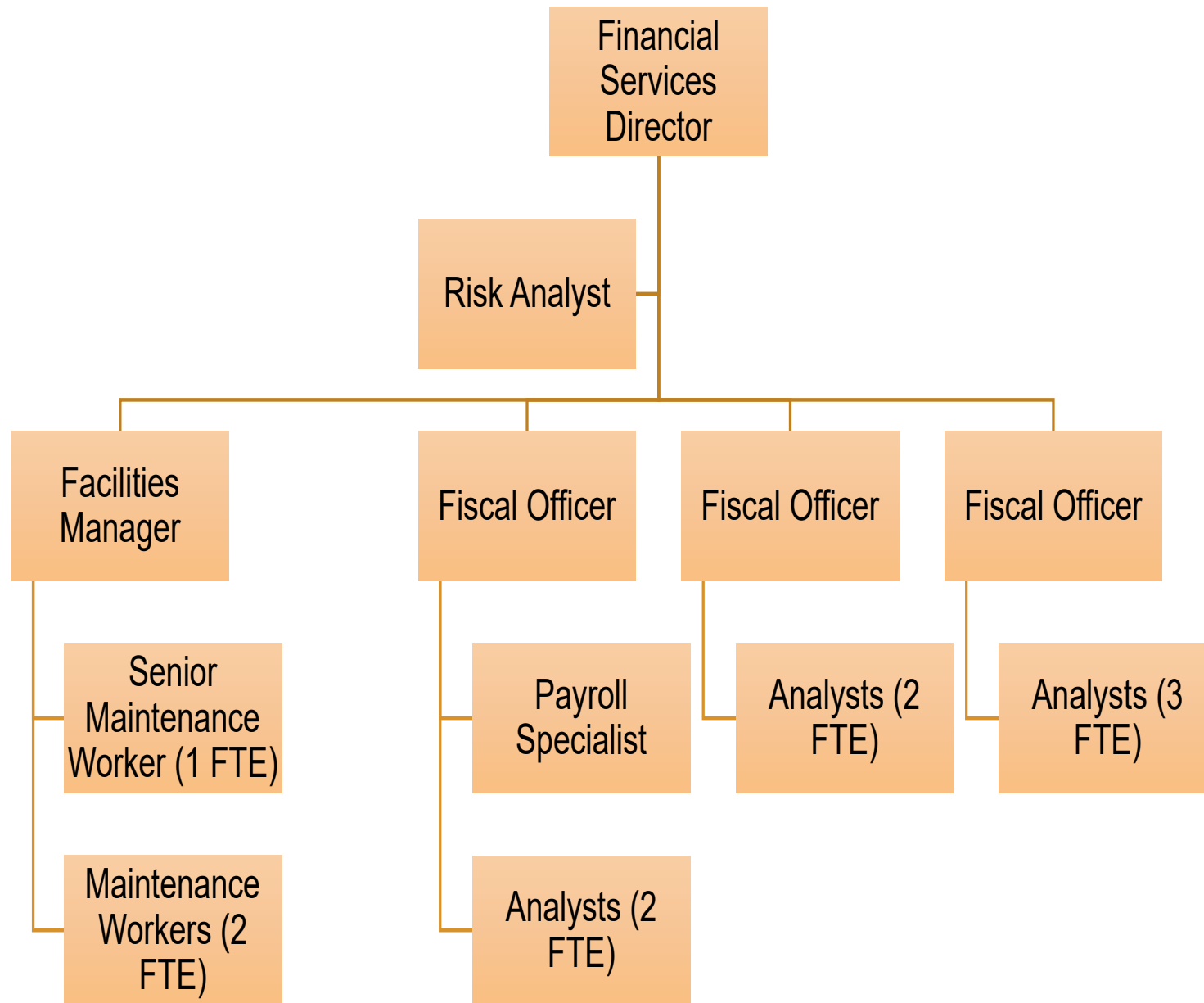
Council Workshop

Kevin Biersack

April 30, 2025



Financial Services Department



Financial Services Department

	FY13-14	FY20-21 COVID	FY22-23 Adopted	FY24-25 Authorized	FY 25-26 Budgeted	Change from 13-14
Financial Services Admin	1.00	1.00	2.00	3.00	2.00	2.00
Finance Division	10.00	10.50	11.50	11.50	11.00	.50
Facilities Division	2.00	3.00	3.00	3.00/4.00	4.00	2.00
Financial Services Total	13.00	14.50	16.50	17.50/18.50	17.00	31%

Financial Services Department

DIVISION / DEPARTMENT TOTAL FTEs (FULL TIME EMPLOYEES)	FY 2023/2024 Final Positions	FY 2024/2025 Final Positions	FY 2025/2026 Proposed Positions	FY 2026/2027 Proposed Positions
FINANCIAL SERVICES ADMINISTRATION	3.00	3.00	2.00	2.00
FINANCE	11.50	11.50	11.00	11.00
FACILITIES	3.00	3.00	4.00	4.00
FINANCIAL SERVICES DEPARTMENT TOTAL	17.50	17.50	17.00	17.00

Financial Services

DIVISION / DEPARTMENT BUDGET TOTAL	FY 2025/2026 Proposed Budget	FY 2026/2027 Proposed Budget
FINANCIAL SERVICES ADMINISTRATION	\$ 604,375	\$ 842,024
RISK MANAGEMENT	4,369,225	4,806,147
FINANCE	2,204,022	2,200,929
FACILITIES SERVICES	3,493,781	3,334,109
FINANCIAL SERVICES DEPARTMENT TOTAL	\$ 10,671,403	\$ 11,183,209

DIVISION / DEPARTMENT BUDGET TOTAL	FY 2025/2026	FY 2026/2027
GENERAL GOVERNMENT TOTAL	\$ 7,344,319	\$ 7,284,202

Finance Division

Functions	Purchasing & Accounts Payable	25%
	Payroll & Benefits	15%
	Revenue, Grants & Accounts Receivable	15%
	ACFR, Budget & Audit	15%
	Risk Management & Insurance	10%
	Banking, Assets & Debt	10%
	Other Functions (Housing, RDA, Special Initiatives, Policies)	10%

Facilities Division

Functions

Civic Center Maintenance, Repair,
and Replacements

30%

Fire Department Facilities
Maintenance, Repair, and
Replacements

25%

City Library, Parks, and Public Works
Maintenance, Repair, and
Replacements

25%

Other Downtown Facilities (Parking
Structure, Amphitheater, Town
Square) Maintenance, Repair, and
Replacement

10%

Special Events Preparation and
Cleanup

10%

Risk Management

As a result of pooling resources through the Public Entity Risk Management Authority (PERMA), public agencies have access to commercial liability insurance not available to public entities on their own.

- ***General Liability***
- ***Workers' Compensation***
- ***Employment Practices Liability (EPL)***
- ***Cyber Liability***
- ***Crime Coverage***

Risk Management

These are the coverages through direct insurer Alliant Property Insurance Program (APIP):

- ***Property (vehicle)***
- ***Property (non-vehicle)***
- ***Earthquake***
- ***Deadly weapon***
- ***Fine Art***

Risk Management

Commercial Insurance Policies	Carrier	FY2025 Actuals	FY2026 Estimate	FY2027 Estimate
Property (non-vehicle)	Alliant	\$ 796,269	\$ 856,554	\$ 942,328
Property (vehicles)	Alliant	82,043	109,589	120,429
Earthquake	Alliant	181,184	199,302	219,233
Cyber Security	PERMA	37,039	40,743	44,817
Deadly Weapon	Alliant	8,002	8,802	9,682
Fine Art	Alliant	5,016	5,518	6,069
Crime	PERMA	4,707	5,178	5,695
TOTAL		\$ 1,114,260	\$ 1,225,686	\$ 1,348,253

Risk Management

Liability Insurance Policies	Carrier	FY2025 Actuals	FY2026 Estimate	FY2027 Estimate
General Liability	PERMA	\$ 1,592,974	\$ 2,023,077	\$ 2,225,385
Liability Trust Deposit	PERMA	720,908	915,553	1,007,108
Workers Compensation	PERMA	714,637	836,125	919,738
Employment Practices Liability	PERMA	186,281	204,909	225,400
TOTAL		\$ 3,214,800	\$ 3,979,664	\$ 4,377,631

Risk Management - Accomplishments

- 100% compliance in Harassment Prevention Training
- Added a Fine Arts policy to insure the City's public art
- Established a Risk and Safety Committee
- Coordinated employee training sessions with PERMA to enhance risk awareness
- Strengthened liability management strategies to reduce exposure and claims
- Recognized by PERMA – Outstanding Achievement in Reducing the Cost of Risk

Risk Management – Goal E (Safety)

- Track and analyze risk data for improvements
- Implement a Risk Awareness and Training Program
- Support Risk-Related Policy Development
- Promote safe work practices across the organization
- Implement a streamlined process to ensure timely and consistent cost recovery for city property damage incidents

Facilities Division

Facilities is responsible for the detailed daily preventative maintenance and repair to keep the City's buildings, facilities, and adjacent grounds in a well-maintained operational condition.

- Facilitate repairs that address the immediate City facility issues.
- Provide 24/7/365 emergency service when a Facilities presence is required.
- Create landscaping which conserves water, requires less maintenance, and retains a pleasant appearance.

Facilities Master Plan (FMP) Assets– August 2023

ASSET NAME	RANKING
103 Town Square Fountain of Life	Poor
118 Public Works Building M&O	Fair
102 Parking Structure w/Solar	Fair
105 City Hall Bell Tower	Fair
113 Library	Fair
108 Commercial Building/Fire Station #3 413	Good
110 Fire Station #2 Admin 410	Good
116 Panorama Park Restrooms/Storage	Good
112 Fire Station #2 412	Good
106 Civic Center/City Hall/Police HQ/Jail	Good
117 Century Park Restrooms & Storage	Good
115 Ocotillo Park Restrooms/Storage	Good
114 Soccer Park - Dennis Keat	Good
111 Fire Station #1 411	Good
109 Fire Station #3 413	Good
107 Town Square	Good
104 City Hall Gym	Good
101 Community Amphitheater RR/AV/Electrical Room/Stage	Good

FMP Accomplishments FY 2025

MAJOR WORK ITEMS COMPLETED IN FY 2025

Fountain of Life – Mechanical issue	PW – Replace siding
Fountain of Life – Install fencing	PW – Replace exterior paint, area 1
Town Square – Repair pavement	PW – Replace exterior paint, area 2
Bell Tower – Repair holes in exterior	PW – Replace exhaust fan
Library – Repair roof	PW – Remove abandoned A/C unit
Library – Remove power supply	PW – Remove transfer switch
Library – Remove variable freq. drive 1	FS412 – Replace evaporative cooler 1
Library – Remove variable freq. drive 2	FS412 – Replace evaporative cooler 2
FS410 Admin – Replace roof unit	FS412 – Replace evaporative cooler 3
FS413 – Repair roof	Panorama Park – Replace door
FS413 – Remove roof hatch	

Facilities Accomplishments FY 2025

Amphitheater

Replaced the HVAC system in the Amphitheater electrical room

Fountain of Life

Removed soft surfaces around the fountain and replaced with colored concrete

Installed galvanized fencing around the fountain

Installed fully automated high-efficient controls and equipment in the fountain's vault

Installed an automated water leveling system inside the fountain's water storage and supply tanks

Purchased confined-space entry equipment for safe entry into the fountain's vault and storage tank

Bell Tower

Repaired damaged stucco and repainted Bell Tower

Installed new HVAC mini split system

Facilities Accomplishments FY 2025

City Hall

Installed non-slip epoxy coatings on stairwell walking surfaces in City Hall.

Replaced aged storage tank water heaters with energy efficient tankless water heaters in City Hall.

Replaced appliances in the employee breakroom with more energy efficient models: stove, refrigerator, dishwasher, microwave and ice machine.

Replaced the HVAC unit in the civic center gym

Installed Pelican HVAC energy management system in City Hall and Police Department

Installed fixed roof access ladders leading to the third-floor roof of City Hall

Constructed two new offices in the Community and Economic Development Department

Installed new doorway in the Finance Department

Facilities Accomplishments FY 2025

Police Department

Replaced the HVAC unit in the jail

Replaced the HVAC unit in the men's locker room

Installed non-slip epoxy coatings on stairwell walking surfaces

Replaced aged storage tank water heaters with energy efficient tankless water heaters

Replaced broken and raised concrete areas entering the Police Department from the ground level

Remodeled dispatch kitchen area with new cabinets, countertops, sink, refrigerator, and microwave oven

Facilities Accomplishments FY 2025

Fire Station 410/412

Installed new cabinets and countertops in kitchen and bathrooms

Upgraded lighting system with new LED high-efficient recessed can lights throughout the facility

Painted walls, ceilings, and doors throughout the facility

Installed new laundry equipment washer/dryer

Installed three new evaporative coolers

Facilities Accomplishments FY 2025

Fire Station 411

Replaced nonfunctioning HVAC split system with a new high efficiency mini split system in the front office, restroom and workshop area

Constructed a concrete pad, and matching block wall for the installation of two new evaporative coolers for the apparatus bay temperature control

Installed insulation on all HVAC supply vents to prevent heavy condensation and condensate water from dripping on floors throughout the station

Fire Station 413

Removed and replaced staircase surfaces on the east and west side of the facility

Replaced windows throughout the facility

Installed new kitchen/bathrooms, cabinets and countertops

Installed new window coverings throughout the facility

Facilities Accomplishments FY 2025

Public Works

Installed new laminate floors in the restrooms, kitchen employee break room, and offices

Painted exterior roof fascia, door, and window frames

Installed storage container with electrical, lighting, insulation, and temperature-controlled HVAC system

Installed new kitchen cabinets and countertops

Library

Recoated and resealed flat roof surfaces

Upgraded exterior building, walking path, and parking lot lights to new LED high efficiency lights

Facilities Accomplishments FY 2025

Festival Lawn

Relocated and installed two new power bollards

Town Square

Replaced raised and broken concrete sections throughout Town Square

Repainted purple poles, benches, columns, handrails, and shade structure pergolas

Installed new bottle filling and pet friendly drinking fountain

Sandblasted concrete areas in front of the fountain of life to remove tree sap and water stains

Century Park

Installed non-slip epoxy coatings to restroom floors and painted walls and ceilings

Installed new toilets, urinals, and sinks

Upgraded lighting to LED lights

Facilities Accomplishments FY 2025

Panorama Park

Installed 24-hour dedicated power supply to camera system

Installed non-slip epoxy coatings to restroom floors

Painted walls and ceilings

Installed new toilets, urinals, and sinks

Upgraded lighting to LED lights

Reroofed damaged shade structures

Installed additional lights around playground equipment

Facilities Accomplishments FY 2025

Ocotillo Park

Installed non-slip epoxy coatings to restroom floors

Painted walls and ceilings

Installed new toilets, urinals, and sinks

Upgraded lighting to LED lights

Dennis Keats Soccer Park

Installed non-slip epoxy coatings to restroom floors

Painted walls and ceilings

Installed new toilets, urinals, and sinks

Upgraded lighting to LED lights

Facilities FY 2026 and FY 2027 Goals

- Training for all four staff members for Fall Protections, Ladder Safety, Chemical Awareness, and OSHA30.
- Continue to explore and utilize technology to promote public safety.
- Establish regular inspections of park equipment and playing fields to ensure they are well maintained and functional.
- Implement remaining recommendations of the Facilities Master Plan

FMP FY 2026 Goals

FY 2026 WORK ITEMS	COST
PW – Replace abandoned generator	\$55,928
Parking Structure – Replace sealants	\$10,587
Parking Structure – Apply elastomeric coating on cracking columns	\$69,413
Parking Structure – Repaint steel elements	\$7,000
Parking Structure – Repair 500 feet of barrier cables	\$24,345
Parking Structure – Replace traffic coatings on the four stairwells plus other structural elements needing maintenance (2-year item)	\$1,310,935

FMP FY 2027 Goals

FY 2027 WORK ITEMS	COST
Parking Structure – Repair exposed post-tension tendons	\$2,497
Parking Structure – Repair cracks in elevated slabs	\$175,452
Parking Structure – Replace traffic coatings on the four stairwells plus other structural elements needing maintenance (2-year item)	\$1,310,935

Facilities FY 2026 Goal E (Safety)

FY 2026 PROJECTS	COST
Parking Structure – Solar panel Replacements (2-year project)	\$350,000
Parking Structure – Safety panels installation (2-year project)	\$225,000
PW – Fence	\$250,000
Civic Center – Replace 5 A/C units, resurface paseo walkway	\$150,000
FS 412 – Build dorms and carpet replacement	\$85,000
Library – Reseal/recoat parking lot, including Big League Dreams	\$66,000
FS 413 – Weightroom floor replacement and enclosure	\$40,000
Library/FS 412/FS 413 – Roof access ladders	\$25,000

Facilities FY 2027 Goal E (Safety)

FY 2027 PROJECTS	COST
Parking Structure – Solar panel Replacements (2-year project)	\$350,000
Parking Structure – Safety panels installation (2-year project)	\$225,000
Civic Center – Replace 5 A/C units, replace windows, reseal/recoat parking lot, staff lunchroom cabinet replacements	\$193,500
Library – Paint building exterior	\$80,000
FS 413 – Build dorms and reseal/recoat parking lot	\$58,400
FS 410 – Painting, replace fixtures, reseal/recoat parking lot	\$53,600
Fountain of Life – Mosaic Restoration	\$30,000
FS 412 – Reseal/recoat parking lot	\$3,600

Finance Divisions



Payroll
Grants
Capital Projects



Bonds
Treasury
Asset
Management



Daily Operations
Licensing
Special Initiatives

Budget · ACFR · State Controller's Reports · Procurement
Accounts Payable · Accounts Receivable · Audits · Tax Administration

Financial Procedures

Revenue
Taxes, Licensing
& Grants

Accounts
Receivable
General Billing

Cash Receipts

Vendors
Purchasing
Accounts Payable

Cash
Disbursements

Banking

Debt
Housing

Assets
Leases

Payroll

Risk

Budget

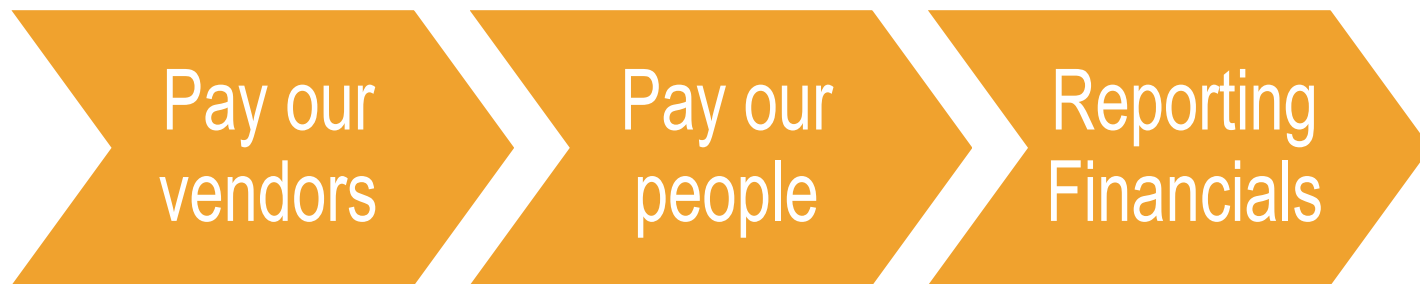
Reporting
ACFR +

Financial Policies

Internal Control System	Fund Balance Policy
Internal Control/Risk Assessment	Procurement Policy
Accounting System	Inventory Control
General Ledger Account Structure	Vacation Rental Units
Project Ledger Structure	Budgeting Process
Cash Management	Independent Audit
Investment Policy	Annual Financial Statements
Investment Reports	Automated Timekeeping System
Debt Policy	Reimbursement for Travel & Training, and Vehicle Use Policy
Fixed Assets Policy	

Finance Division

As the City's financial organization, the overall mission of the Finance division is to ensure we budget for, responsibly account for, and fiscally manage the City's financial portfolio of 50+ funds.



Finance Division – Major Processes

- Budget preparation and administration
- Monitor and control revenues, expenditures, assets, and licensing
- Service debt and loan requirements
- Bank activity reconciliation and financial investments
- Monthly and year-end general ledger closing processes

Finance Division – Major Processes

- Financial statements and required reporting, internal reporting
- Auditing materials and activities coordinated with auditors
- Process owner of the City-wide Enterprise Resource Planning (ERP) system Financials, Payroll, General Revenues, and Assets

Financial Reporting

ANNUAL FILINGS

Annual Comprehensive Financial Report (ACFR)

Audit - Interim (1 week) and Year-End (2 weeks)

Biennial Budget

Biennial OPEB Actuarial Evaluation

Landscape and Lighting District Budget

RCTC - Measure A & TDA Agreed Upon Procedures
Audit

Recognized Obligation Payment Schedule (ROPS)

State Controller - City / CSD / Payroll / PFA

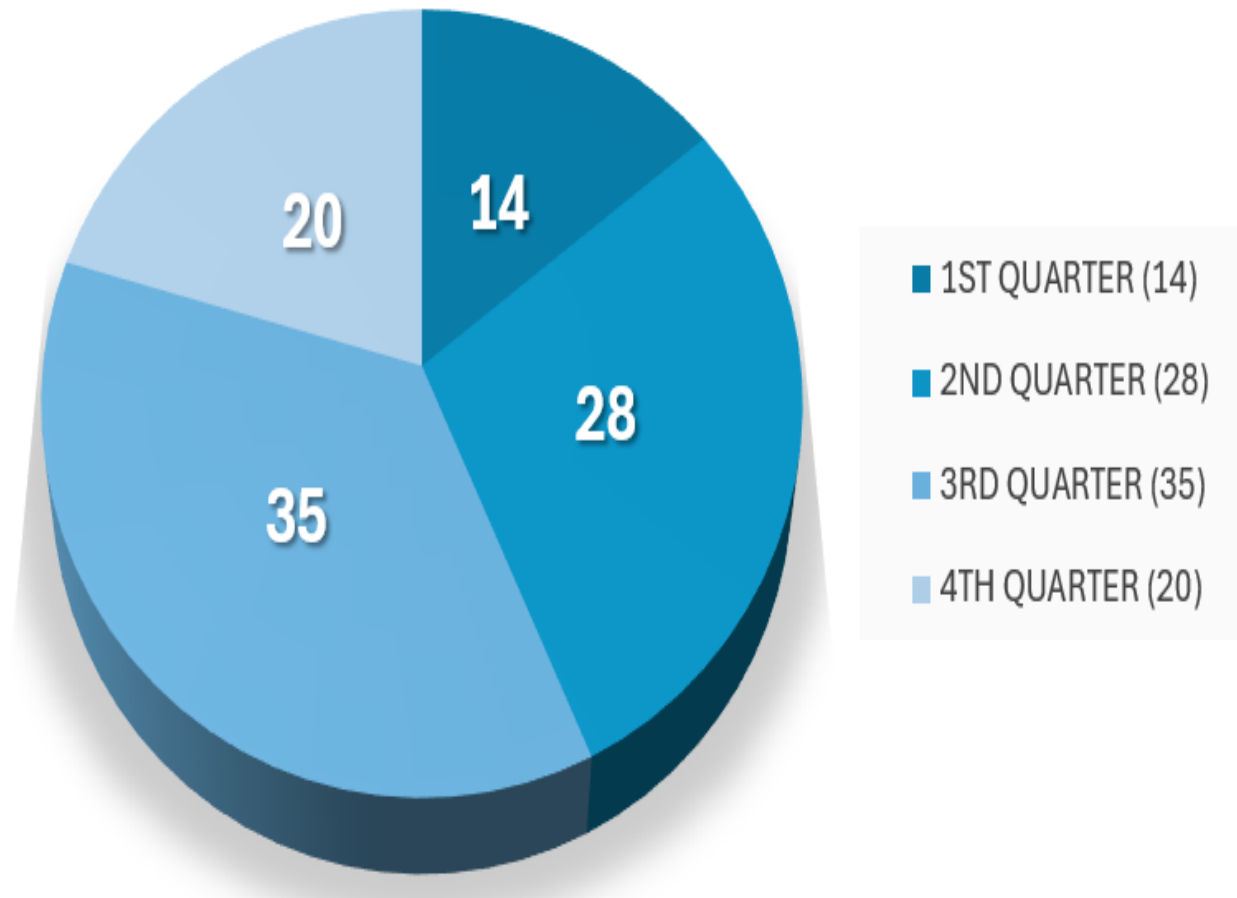
State Controller - Street Report, includes SB 1

Financial Reporting

MONTHLY AND QUARTERLY FILINGS	
Visit Greater Palm Springs - TOT Reporting	Monthly
Bureau of Labor Statistics - Payroll Gender Statistics	Monthly
Avenu Insights - UUT Reporting	Quarterly
Certified Access Specialist Program (CAsp) to State	Quarterly
CDTFA - Sales Tax Filing	Quarterly
PERMA - Payroll Filing	Quarterly

Financial Reporting and Timelines

A TOTAL OF 97 FINANCIAL REPORTINGS



Includes Monthly, Quarterly, Annual, and Biennial Filings

Audit Timeline

Audit Timelines	Completion	Duration
Interim Audit	May	1 week on site
Year-End Audit	September - October	2 weeks on site
RCTC/Measure A & TDA	October	1 week on site
SCO Street Report/SB1	November	1 week on site

Annual Comprehensive Financial Report Timeline

Annual Comprehensive Financial Report (ACFR)	Due Date
Draft to Auditors	October 30th
Feedback from Auditors	November 20th
Final	December 15th
City Council	December 31st
GFOA submission	December 31st

Biennial Budget Timeline

Milestone	Timeline
Workbook Preparation	December - January
City Council Introduction to Budget Process	January
Strategic Planning	January
Department Review/Inputs	February
Management Review/Council Budget Book	March
Dept Staffing Review with Council	February - April
Council & Staff Discussions	April
Budget Adoption	May

Finance - Accomplishments

- Governmental Finance Officers Association's (GFOA) Certificate of Achievement.
- GFOA's Distinguished Budget Presentation Award
- No significant issues in Auditing Letters for FY 23 and FY 24
- Achieved the minimum targeted 33% reserve fund balance level

Finance - Accomplishments

Tyler ERP implementations and enhancements:

- City-wide training on using the Tyler ERP for account inquiries
- Position Budget Control to improve salary and benefit forecasts
- Electronic timekeeping, expense reimbursement, and “cradle-to-grave” in-house payroll functions
- Enterprise Asset Management module used across departments
- Central Budget Entry module used across City departments

Finance - Accomplishments

- Implemented comprehensive development impact fee study and annual consumer price index (CPI) increases.
- Provided project management for the \$5 million+ Tropical Storm Hilary FEMA reimbursement claims.
- Closed out COVID-19 FEMA reimbursement claims totaling over \$252 thousand.

Finance

Goal C (Fiscal) and Goal D (Innovation)

The Finance Division's overall goals are to ensure:

1. The City's financial resources are protected through sound financial management
2. The budget is properly implemented and managed
3. The City's financial activities are conducted in a legal, accurate, and timely manner. This is accomplished concurrently with providing quality financial management services to city staff, customers, and the community.
4. Continue to leverage and refine the City's Enterprise Resource Planning (ERP) system financial backbone.
5. Align staff functions along the three finance divisions for effective succession planning.

Finance – Examples of Performance Measures

Measure	FY21 Actuals	FY22 Actuals	FY23 Actuals	FY24 Actuals	FY25 YTD Actuals
Yearend General Fund balance as percent of next year's budgeted expenditures	49.32%	59.61%	56.36%	55.93%	TBD
EFT vendor payments as a percent of total payments	37.21%	40.96%	46.08%	60.22%	66.65%
Active in-town business licenses issued	1,107	1,057	1,284	1,015	TBD

Finance Professional Services

Vendor	Amount	Vendor	Amount
Avenu Insights & Analytics, LLC	\$ 25,000	Foster & Foster Consulting Actuaries, Inc.	\$20,000
CA State Controller's Office	4,200	Government Finance Officers Association (GFOA)	1,100
California Municipal Statistics, Inc.	550	HDL Coren & Cone	25,000
CalPERS	2,800	Hinderliter de Llamas & Associates	27,000
City Urban Revitalization Corporation	2,000	Lance, Soll & Lunghard, LLP (ACFR, GANN and Single Audit)	68,758
Clearsource Financial Consulting	5,000	Muniservices, LLC	20,200
David Taussig & Associates	25,000	Transient Occupancy Tax (TOT) Audits	25,000
David Wellhouse & Associates, Inc.	4,500	Wu/Schuster	10,000
Foster & Foster Consulting Actuaries, Inc.	20,000		

Professional services totals \$315,000 which is a decrease of \$65,000 from previous years

Purchasing/Procurement - Accomplishments

- Centralized purchasing efforts
- Utilized Bid, Contract, and Purchase Order Modules to encumber funds and track procurement processes.
- Successfully ensured procurement processes are fully compliant with local, State, and Federal regulations
- Increase the number of online locations that RFP, RFQ, and IFB are posted.

Grants Management - Accomplishments

- Assisted various departments with grant applications, leading to an additional \$558,620 awarded during this initial year including:
 - US DOT Safe Streets 4 All - \$399,700
 - CalOES Listos California CERT Support - \$25,000
 - Best Practices Digital Equity Learning Community - \$20,000

Grants Management - Research Topics

Main sites subscribed to for research include:

- Federal Grants: <https://www.grants.gov/>
- California Grants: <https://www.grants.ca.gov/>

Subscribed to over 50 ListServes in researching the topics/functions listed below:

- Public Safety,
- Environmental,
- Streets,
- Parks,
- Animal Control,
- Housing, and
- Homeless Assistance funding opportunities.

Financial Services – RDA

Successor Agency to the Former Redevelopment Agency

Funding is a pass-through from the State of California/Dept of Finance to the County of Riverside/Auditor Controller's Office to the City of Cathedral City for tax allocation bond (tab) debt service:

FY 2026 - \$14,466,691

FY 2027 - \$14,528,203

Successor Agency to the Former Redevelopment Agency (RDA) as of 06/30/2025

OBLIGATION	TOTAL	FINAL FISCAL YEAR
2000 Tax Allocation Bond Series A	\$ 9,765,000	2034
2007 Tax Allocation Bond Series B	25,282,389	2032
2014 Tax Allocation Bond Series C	8,200,944	2034
2021 Tax Allocation Bond Series A	32,125,500	2036
2021 Tax Allocation Bond Series B	4,241,649	2033
2021 Tax Allocation Bond Series C	14,339,800	2032
2024 Tax Allocation Bond Series A	27,272,125	2035
2024 Tax Allocation Bond Series B	10,550,750	2034
Administrative Allowance	150,000/100,000	2036
Bond Payment Services	360,000	2036
Date Palm Center DDA (forgivable)	25,057,793	2027

Financial Services – Successor Agency

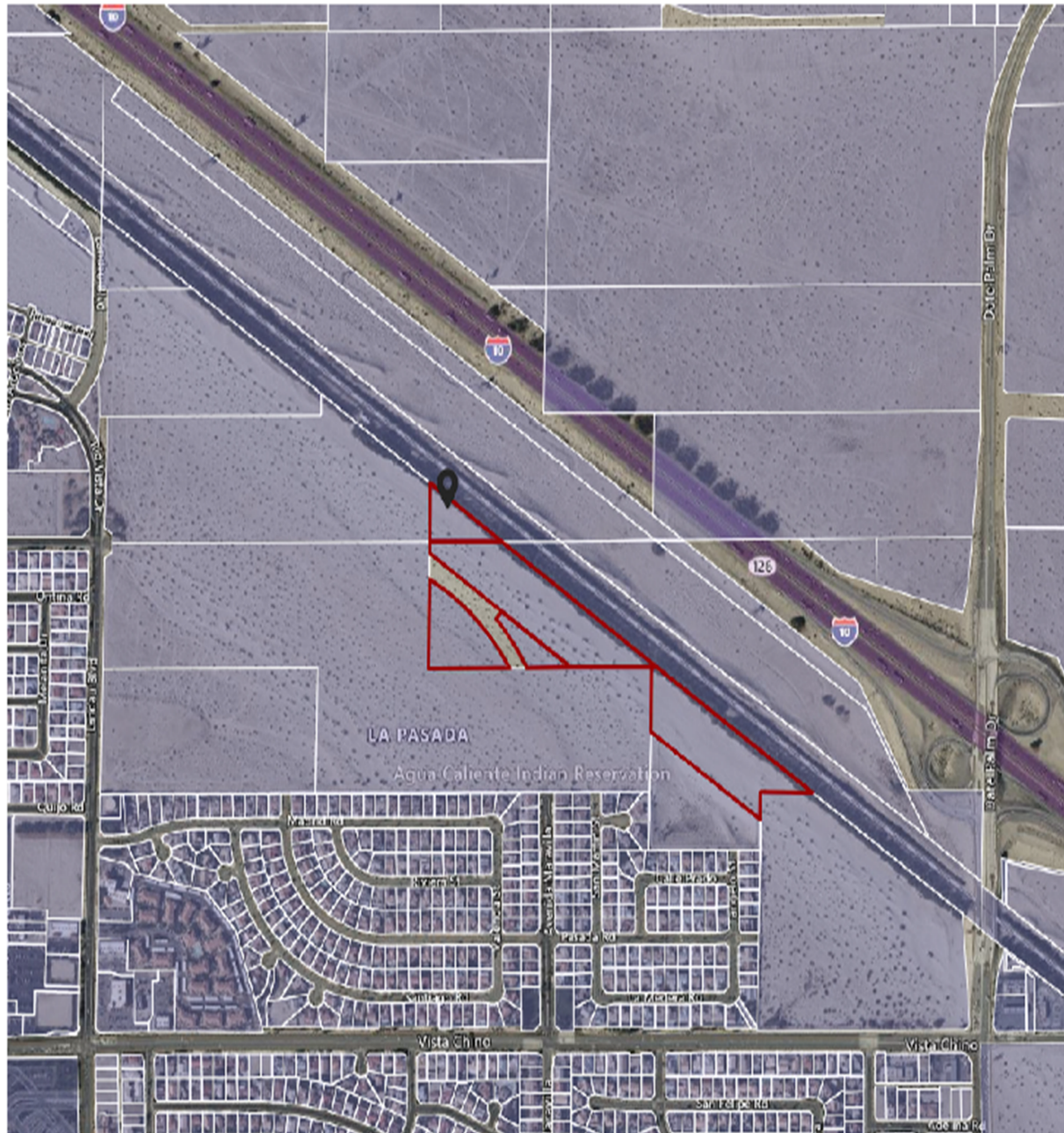
HOUSING SUCCESSOR AGENCY	
Revenue	N/A
Loans Receivable (forgivable)	\$15,034,396
Liens	\$ 4,053,020
Fund Balance	\$ 2,850,838

Housing Successor Agency

City of Cathedral City serves as the Housing Successor Agency

- At the time of dissolution in 2012, there were **81** housing parcels to be developed or sold.
- As of now, 14 housing parcels remain
 - 9 parcels – Downtown Cathedral City, east of the Senior Center (2+ acres)
 - 5 parcels – North of La Pasada, south of I-10 and the railroad tracks (19+ acres)

Housing Successor Agency



Housing Successor Agency

- The City prepares an annual report and does compliance monitoring on all the restricted housing stock.
- Each rental project is governed by the rules in place at the time funding occurred.
- Monitoring can include reviewing operating budgets, schedules of rental income, annual reports, and/or site visits

Housing Successor Agency - Communities

Properties to monitor and **1,770 units** in our City, comprised of:

- **Casa San Miguel** – 39 units for special needs
- **Casa Victoria** – 50 units for low-income seniors over 62
- **Cathedral Palms** – 231 units – all senior
- **Cathedral Towne Villas** – 61 units for families with moderate income
- **Coachella Valley Housing Coalition (CVHC)** – 16 bank-owned duplexes converted to 32 affordable, single family, owner-occupied units.
- **Creekside Apartments** – 185 units for low and very low-income families
- **Heritage Park** – 153 units for low -income seniors over 55

Housing Successor Agency - Communities

Properties to monitor (continued):

- **Mountain View** – 280 units for seniors 62+ with disabilities
- **Northwoods (Canyon Vista) Apartments** – 90 units with 46 low-income units
- **Nova Ocotillo Place** – 135 units with 108 moderate to high income and 27 units very low
- **Park David Apartments** – 240 units for low-income seniors over 55.
- **River Canyon Apartments** – 60 units for extremely low, very low and low-income families
- **Terracina Apartments** – 80 units for low to moderate income families
- **Tierra del Sol** – 75 units for very low-income senior households over 62
- **Veteran's Village** – 59 units for low-income senior households over 62

Housing Successor Agency – Assistance/Liens

Owner-Occupied Housing Programs	Units	Income Category	Lien Release Date Range	Total Liens
COACHELLA VALLEY HOUSING COALITION (CVHC)	14	Very low and low income	Nov 2030 - Jan 2036	\$ 343,500
SANITATION CAPACITY ASSISTANCE PROGRAM (SCAP)	10	Very low to moderate	Nov 2033 - Feb 2056	5,655
HOUSING ENABLE BY LOCAL PARTNERSHIP (HELP)	12	Very low income	Dec 2050 - Jun 2055	401,870
COMMUNITY HOME IMPROVEMENT PROGRAM (CHIP)	325	Very low and low income	May 2025 - Dec 2061	893,032
ASSESSMENT DISTRICT FEE ASSISTANCE (ADFAP)	338	Very low to moderate	May 2025 - Dec 2061	600,090
SEWER HOOKUP ASSISTANCE PROGRAM (SHARP)	244	Very low to moderate	May 2025 - Dec 2061	510,426
HABITAT FOR HUMANITY (H4H)	1	Very low income	April 2060	20,000
DUPLEX CONVERSION PROGRAM (DCP)	9	Very low and low income	Sep 2026 - Jun 2053	224,900
FIRST TIME HOME BUYER PROGRAM (FTHB)	9	Very low and low income	Jan 2029 - Jun 2053	81,623
DREAM HOMES RENOVATION PROGRAM (DHRP)	32	Low income	Oct 2048 - Apr 2056	971,924
TOTAL	994		TOTAL	\$4,053,020

The 994 units are spread across 490 parcels. 327 parcel owners participated in multiple programs (2-5).

Properties with active liens sold prior to lien release date may result in repayments to the City.

General Government

General Government accounts for those expenditures not readily able to be allocated to any one department and/or reflect jointly coordinated programs or projects across multiple departments.

Expenditures included in this category provide a broad benefit and may be applicable to various departments and divisions. Examples include:

- miscellaneous dues and subscriptions
- supplies used by all departments
- common use office equipment and associated maintenance
- tax sharing agreements
- unassigned fleet and utilities
- debt service (city) obligations and
- contingencies.



THE END